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Macroeconomic Environment



Indicator	2016	2015	%	Q4 16	Q3 16	%
Urals, \$/bbl	42.1	51.4	(18.2)%	48.3	44.0	9.7%
Urals, '000 RUB/bbl	2.82	3.14	(10.0)%	3.05	2.85	7.0%
Naphtha, '000 RUB/ton	24.95	26.86	(7.1)%	26.91	23.93	12.5%
Gasoil 0.1%, '000 RUB/ton	26.22	29.64	(11.5)%	28.30	26.01	8.8%
Fuel oil 3.5%, '000 RUB/ton	14.06	15.93	(11.7)%	16.70	14.98	11.5%
Average exchange rate, RUB/\$	67.03	60.96	(9.1)%	63.07	64.62	2.5%
Inflation for the period (CPI), %	5.4%	12.9%	-	1.3%	0.7%	-

Overview of Key Developments



Exploration

- Seismic activity jumped by over 50% while the license obligations were exceeded more than two times
- 13 fields and 127 new deposits were discovered with AB1C1+B2C2 reserves of 207 mmtoe¹. Exploration AB1C1 reserves additions of 322 mmtoe¹



Production

- Hydrocarbon production rose by 4% to a record high of 265 mmtoe
- Development drilling increased by 35% to 9.3 mln m
- Gas production growth by 7% to 67.1 bcm



Services

- The number of active rigs achieved 280 units, the share of in-house services in development drilling exceeding 50%
- Acquisition of Targin service assets



Overview of Key Developments



Refining

- Fuel oil output at Russian refineries cut by 14.9% while Euro-5 motor fuels production increased by 55.6%
- Light product yield rose by 1.3 p.p. to 56.6%, refining depth improved by 5.5 p.p. to 72%



Commerce & Logistics

- Increase of oil supplies eastwards by 8.6% to 43.1 mmt
- new contracts with key partners for supplies to China,
 Germany and Belarus



Strategic cooperation

- Acquisition of a 49% stake in Essar Oil
- Acquisition of up to 35% in Zohr gas project (Egypt)
- Restructuring of Ruhr Oel (Germany) completed
- Sale of 49.9% stakes in Vankor and Taas-Yuryakh to Indian companies and BP





Successful Completion of the Integrated Privatization Deal



The largest privatization deal in the Russia's modern history – the total effect for the government exceeding \$17 bn



2 Sale of a 19.5% stake at premium multiples



Diversified shareholder structure with 2 new top-class strategic investors represented by Glencore and Qatar Investment Authority (QIA)



Strategic cooperation agreement for joint development of upstream and infrastructure projects, logistics and trading business



Considerable dividend policy improvement: increase of minimum payout ratio (35% of IFRS net income) and payment frequency (twice a year)

>35%

The transaction was implemented without negative effect on the Russian FX market



Bashneft Integration



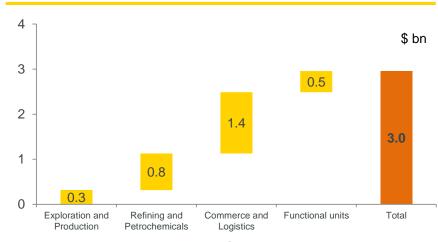
Assets operating highlights¹

Indicator	Value
Proved PRMS reserves ²	2.3 bn bbl
Oil production	19.9 mmt
Refining throughput	19.1 mmt
Nelson index	9.1
Light product yield	68%
Number of retail sites	744

Key facts and dates

- On October 1, 2016 BoD approved the deal
- On October 12, 2016 the sales and purchase agreement on acquisition of the 50,08% stake in Bashneft owned by the government (60,16% of common stock - CS) for RUB 330 bn (\$5.3 bn) was signed
- On November 15, 2016 in accordance with legislative requirements a mandatory offer to Bashneft minorities was sent by the Company
- Minorities owning ~9% of Bashneft common stock accepted the offer; Rosneft following the results of the offer will own c. 69.3% of voting shares

Expected synergies^{3,4}



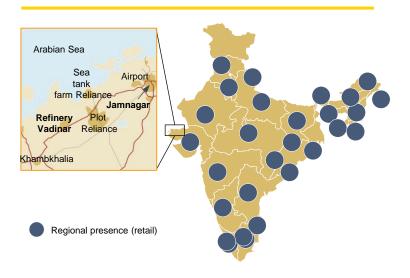
Deal rationale

- Gaining competitive edge through increase of market share and financial indicators
- Attractive asset with growth prospects: one of the industry best refining complex with refining depth c. 90%, production CAGR of 8.9% for 2012-2015
- Improving asset quality via refining portfolio optimization and increase of domestic market share
- Estimated synergy potential above RUB 180 bn⁴;
 RUB40 bn included in the Company business plan for 2017

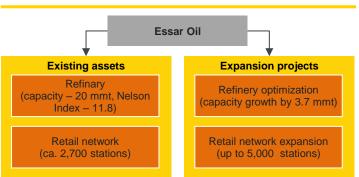
Acquisition of 49% in Essar Oil



Asset location



Current assets structure



- Rosneft signed the Sale and Purchase Agreement for a 49% stake in Essar Oil Limited (EOL). 100% of EOL's business was valued at \$12.9 bn¹
- Current owners will sell 98% stake to Rosneft and an outside consortium of international investors
- The deal is subject for creditors approval

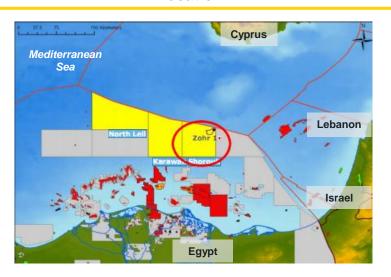
Deal rationale:

- Rosneft gets a significant share in the second largest Indian refinery with Nelson complexity index at 11.8 (Top 10 complex refineries globally):
 - Highly profitable basket of oil products 8M2017 FY GRM ~\$10.5
 - Higher flexibility in feedstock possibility to process heavy crude oil from Venezuela
 - All necessary infrastructure in place: port, storage terminals and own power station
 - Access to one of the fastest growing markets in Asia cumulative GDP growth of 29.8% within 2013-16
 - Potential hub for international trading expansion in the Asia Pacific region

Acquisition of up to 35% in the Concession Agreement for the Development of the Zohr Gas Field



Location



- Rosneft signed a binding agreement to acquire a 30% stake in the concession for the development of the Zohr gas field, an option to increase the share up to 35% was granted
- Acquisition price amounted to \$1.1 bn. Rosneft will also reimburse ENI's historical expenses for the period starting January 1, 2016
- The shareholder structure upon the deal completion: **Eni** 50%¹, **Rosneft** up to 35%¹, **BP** up to 15%¹

Deal rationale:

- Participation in one of the largest recent discoveries (more than 30% of estimated gas reserves in Egypt)
- Entering into a unique scale project at low cost of the proved reserves
- Developed infrastructure
- Access to the strategically important gas consumption market with opportunities for further expansion in the region
- Diversifying international projects portfolio

Key features²

Year of discovery by ENI	2015
Rosneft share of future investments (next 4 years)	>\$3 bn
Project stage	Development
Recoverable reserves ³	~600 bcm
Production plateau/marketable gas	29/28 bcm

Upstream Portfolio Optimization





YCNG Partners: Beijing Enterprises (20%)



Attracting partners in the current projects:

- Vankor
 - closed the deals on the sale of 26% stake to ONGC and 23.9% stake to the group of Indian companies (~\$4.2 bln base price)
- Taas-Yuryakh
 - closed the deals on the sale of 20% stake to BP and 29.9% stake to the group of Indian companies (~\$1.9 bln base price)
- Verkhnechonskneftegaz
 - signed binding documents on the sale of a 20% stake to Beijing Enterprises (~\$1.1 bln base price)

Attracting partners to new projects in order to share risks, financing and transfer the technology for the most efficient approach to the fields development:

Sale up to 49% in YuTM, Russkoye and Tagul fields







Key Operating Highlights



Indicator	2016	2015	%	Comment
SEC proven hydrocarbon reserves mmboe	37,772	34,465	+9.6%	Stable reserve replacement. Reserve replacement ratio at 148% ^{1,2}
Hydrocarbon production, incl kboed	5,369	5,159	+4.1%	Record high average daily hydrocarbon production
Crude oil and NGL, kbpd	4,252	4,116	3.3%	Bashneft integration, comprehensive testing of oil treatment and transportation facilities at Suzun field, launching the East Messoyakhskoye field, consistent improvement at Yuganskneftegaz, Samaraneftegaz and Severnaya Neft
Gas, kboed	1,117	1,043	+7.1%	Commisioning of the 2nd stage of Rospan's Novo-Urengoy gas and condensate treatment unit, launch of three wells at the northern tip of the Chayvo field, commissioning of a gas treatment facility at Barsukovskoye field of RN-Purneftegaz, and executing the production increase project at Sibneftegaz's Khadyryakhinskoye field
Hydrocarbon production ² , kboed	5,701	5,574	+2.3%	Integrated company production reached 5.7 mmboed in 2016
Refining throughput, mmt	100.26	96.90	+3.5%	Bashneft integration, acquisition of an additional stake in PCK Raffinerie GmbH with a 2.4% decrease in processing at Russian refineries under the negative price environment
Refining depth %	72.0%	66.5%	+5.5 p.p.	Improved efficiency of facilities operation and optimized operations at Russian refineries

Key Financial Highlights



Indicator	2016	2015	%	Q4 16	Q3 16	%
EBITDA, RUB bn	1,278	1,245	2.7%	365	292	25.0%
Net income, RUB bn Attributable to Rosneft shareholders	181	355	(49.0)%	52	26	100.0%
Adjusted net income ¹ , RUB bn Attributable to Rosneft shareholders	448	479	(6.5)%	113	93	21.5%
Adjusted operating cash flow ² , RUB bn	1,011	1,339	(24.5)%	259	251	3.2%
CAPEX, RUB bn	709	595	19.2%	234	167	40.1%
Free cash flow, RUB bn	302	744	(59.4)%	25	84	(70.2)%
EBITDA, \$ bn	19.3	20.8	(7.2)%	5.8	4.5	28.9%
Net income, \$ bn Attributable to Rosneft shareholders	2.8	6.1	(54.1)%	0.8	0.4	100.0%
Adjusted net income ¹ , \$ bn Attributable to Rosneft shareholders	6.7	7.9	(15.2)%	1.8	1.4	28.6%
Adjusted operating cash flow ² , \$ bn	15.2	21.9	(30.6)%	4.1	3.9	5.1%
CAPEX, \$ bn	10.7	9.7	10.3%	3.7	2.6	42.3%
Free cash flow, \$ bn	4.5	12.2	(63.1)%	0.4	1.3	(69.2)%
Urals price, th. RUB/bbl	2.82	3.14	(10.0)%	3.05	2.85	7.0%

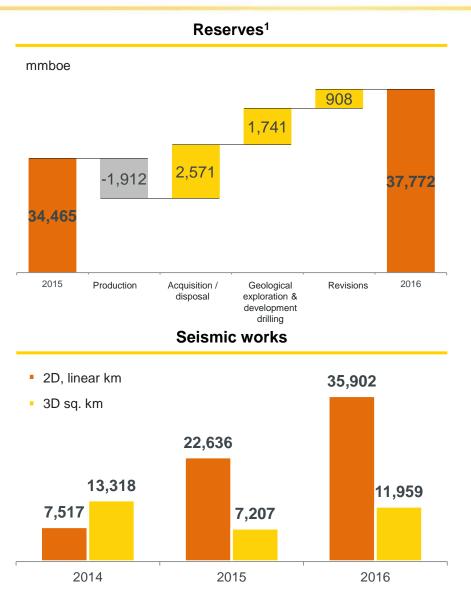
Note: (1) Adjusted for FX gains/losses and other one-off effects, (2) Adjusted for prepayments under long term crude oil supply contracts and operations with trading securities (RUB equivalent)



Operating Results

Exploration & Reserves





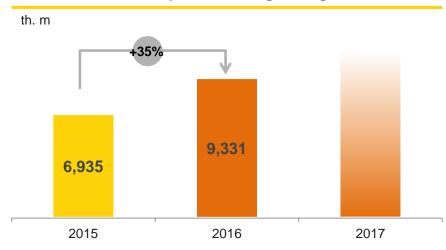
Key achievements for 2016

- 2D and 3D seismic works increased by over >58% vs. 2015.
 Offshore works exceeded license obligations by more than 2 times
- 79% onshore exploration drilling success rate
- 13 fields and 127 new deposits were discovered with AB1C1+B2C2 reserves of 207 mmtoe²
- AB1C1 reserves additions by exploration of 322 mmtoe²
- AB1C1 reserve replacement at 354 mmtoe or 126% of total production in Russia²
- SEC proven reserves increased by 9.6% to 37.8 bn boe
- Proven SEC reserves replacement ratio^{2,3}:
 - 148% (140% organic) in 2016
 - 142% (139% organic) average in 2014-2016
 - c. 200% average for 10 years
- PRMS reserve (2P) replacement ratio^{2,3} amounted to 239% in 2016

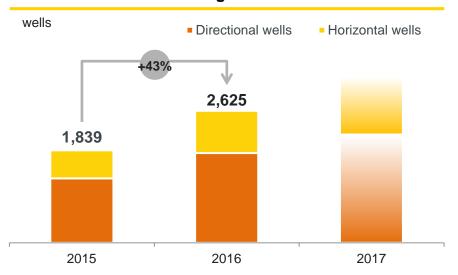
Development Drilling



Development drilling footage



Commissioning of new oil wells



Key achievements for 2016

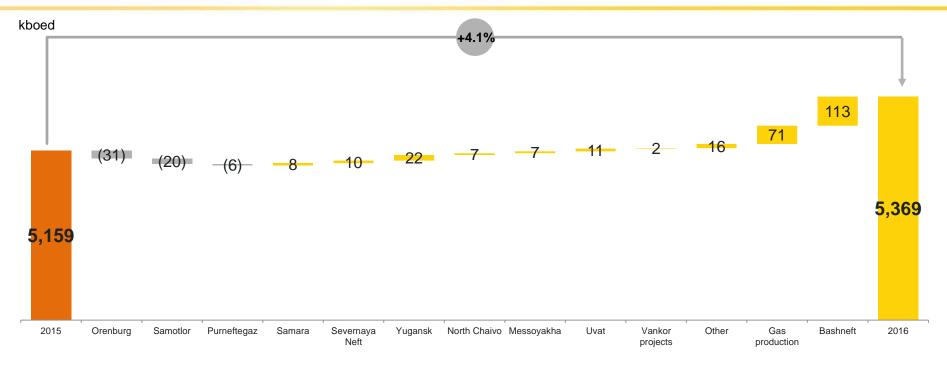
- Development drilling footage rose by 35% with in-house service share exceeding 50% of the total workscope
- Commissioning of new wells increased by 43%, the number of new completed horizontal wells was up by 52% vs. 2015
- Commercial drilling rate increased by 12% due to reduction of hidden idle time
- 56% growth in new horizontal wells with multi stage hydrofracs; increase in the number of sidetracking operations by 5% with the incremental production of 2.9 mmt
- Drilling technology with the bottom hole pressure control successfully tested at Yurubcheno-Tokhomskoye field – horizontal well section drilling cycle reduced by 30%, overall flow rate is 4.5 times above the pad average
- A pilot project of two-string horizontal well with multi stage hydrofracs was implemented in Yuganskneftegaz - 4 wells were drilled with the average drilling time reduced by 44% compared to 2015

Plans for 2017

- Maintaining the required growth rates of development drilling – over 10 mln m per year
- New wells completion target c. 3,000 wells of which ~30% horizontal
- Further drilling and completion efficiency improvement

Hydrocarbon Production





- Production growth at greenfields and reduction in natural decline rates at brownfields due to development drilling ramp-up and efficient use of modern wellworks
- Yugansk: average daily liquids production growth (+1.7% vs. 2015) due to development drilling and new wells commissioning ramp-up
- Suzun / E. Messoyakha: comprehensive testing of oil treatment and transportation facilities at Suzun field, launching the East Messoyakhskoye field
- **Bashneft:** acquisition of Bashneft assets in October 2016 supported the growth in daily hydrocarbon production in Q4 2016
- Gas production: 2nd stage of Novo-Urengoy gas and condensate treatment unit launch in Q4 2015 at Rospan, launch of three wells at the northern tip of the Chayvo field (in 2015 and 2016 year end), commissioning of a gas treatment facility at Barsukovskoye field at RN-Purneftegaz in December 2015, and execution of the project to increase gas production at Sibneftegaz's Khadyryakhinskoye field

Commissioning new projects on schedule (Suzun, E. Messoyakha)



Suzunskoye field

- In September 2016 the Company started the comprehensive testing of the oil production, treatment and transportation facilities
- 3P PRMS reserves as of Dec 31, 2016 are estimated at 80 mmtoe / 604 mmboe
- Final works on the main infrastructure facilities: 1st Start Up Complex of Oil Treatment Facility with the rated capacity of 4.5 mmtpa and Suzun-Vankor oil pipeline. The field infrastructure setup is in progress
- 2016 output reached 1.4 mmt
- 2017 production target ~4.5 mmt



East Messoyakhskoe field¹

- On September 21, 2016 the northernmost onshore field in Russia was put into commercial operation
- 3P PRMS reserves as of Dec 31, 2016 are estimated at 211 mmtoe / 1,451 mmboe
- Construction of main infrastructure facilities completed. The field infrastructure and drilling pads setup is in progress
- 2016 output reached 0.7 mmt
- 2017 production target ~3 mmt

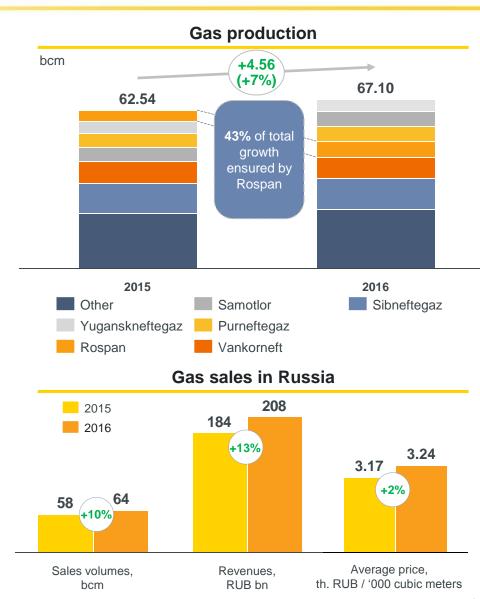


Gas Business: organic production growth and efficient monetization



Key achievements for 2016

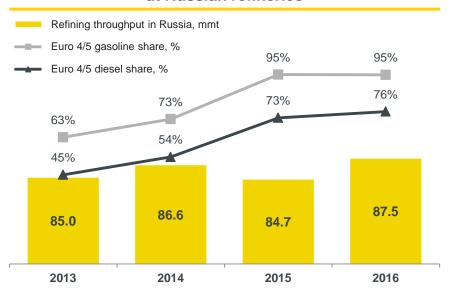
- Production growth by 7% following the commissioning of gas treatment facilities in Rospan and Purneftegaz, the commissioning of 3 wells at the northern tip of the Chayvo field (Sakhalin) at the end of 2015 and in 2016 and the execution of the project to increase gas production at Sibneftegaz's Khadyryakhinskoye field
- AB1C1+B2C2 gas reserves as of 2016 year end increased by 3% to 7.7 tcm¹
- Company domestic market share in 2016 reached c.18%²
- Associated petroleum gas (APG) utilization rate in 2016 increased to 90% (vs. 88% in 2015) on the back of the launching the gas treatment facilities and higher usage of APG instead of natural gas for power generation at Vankor
- Samaraneftegaz commissioned compressor station with 0.03 bcm annual capacity at the Kozlovskoye field. The new compressor station compresses APG for subsequent transportation to Otradnenskiy gas processing plant



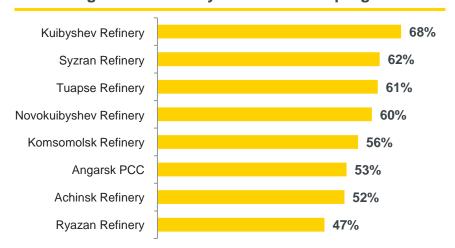
Refining: modernization program progress



Refining and production of motor fuels at Russian refineries



Progress in Refinery modernization program



Key achievements for 2016

- Light product yield improvement from 55.3% to 56.6%, refining depth – from 66.5% to 72% (2016 vs. 2015)
- Euro 5 motor fuels production growth by 56% (2016 vs. 2015)
- Commissioning of the catcracking facility and MTBE at Kuybyshev refinery; stabilization of MTBE production facility at ANKhK
- Commissioning of catalyst regeneration facility at NZK,
 PSA installation at Syzran refinery
- The import replacement program including kerosene fractions hydro treatment facilities at Achinsk refinery and catalytic reforming at Ryazan refinery switched to the catalysts, produced by AZKiOS

Plans for 2017

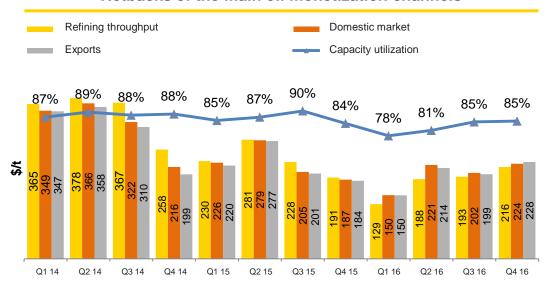
- Further progress in construction of facilities within the Refinery modernization program
- Implementation of highly efficient debottlenecking projects of bitumen production configuration and development
- Bashneft integration activities
- The import substitution program
- Efficiency improvement and maintaining current assets

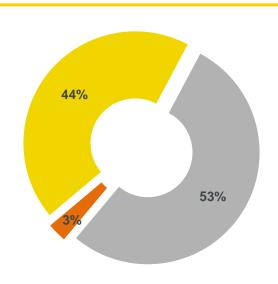
Crude Oil and Petroleum Product Sales



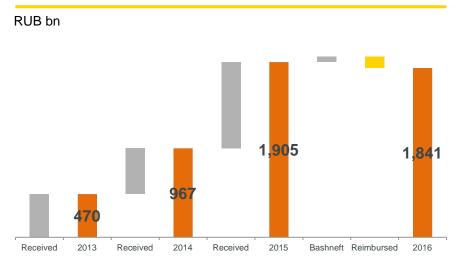


Oil monetization structure (Q4 2016)¹





Prepayments under LT supply contracts



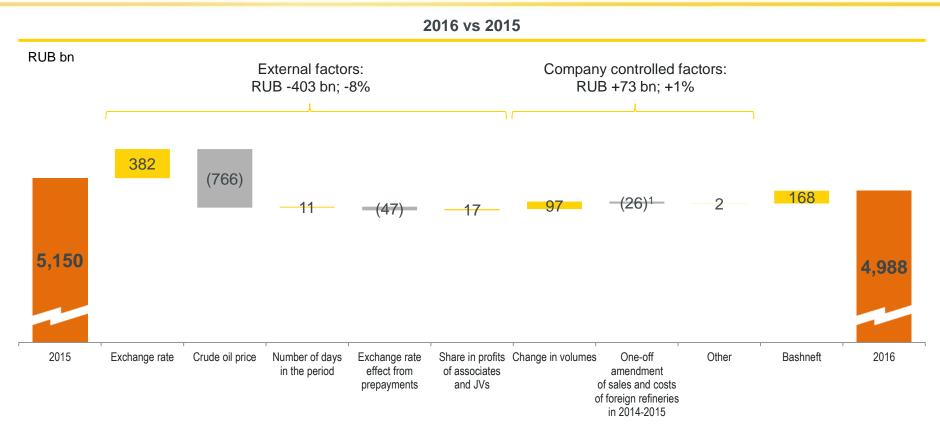
- Increase in high-margin oil supplies eastwards by 8.6% to 43.1 mmt in 2016 YoY
- Signed contracts for 2017 crude oil supplies in Belarus up to 10.2 mmt and up to 7.3 mmt in Germany
- Signed additional agreement for an increase of oil supplies to China transited through Kazakhstan for 3 mmtpa (up to 10 mmt), with the contract being extended till 2019-2023
- Signed an argeement with JX Nippon Oil & Energy Corporation for straight-rub gasoline of up to 1.1 mmt in 2017



Financial Results

Revenues





- Crude oil price declined by 10% in RUB terms
- Crude oil sales volumes (non-CIS) increased by 6.8%
- Domestic petroleum product sales rose by 10.4%
- Gas sales volumes were up by 10.8%

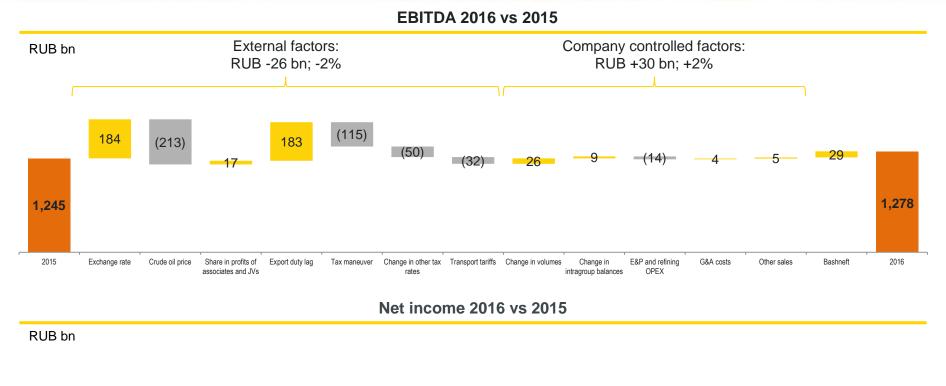
Operating Costs Dynamics





EBITDA and **Net Income**



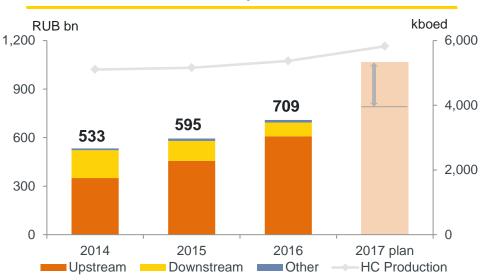




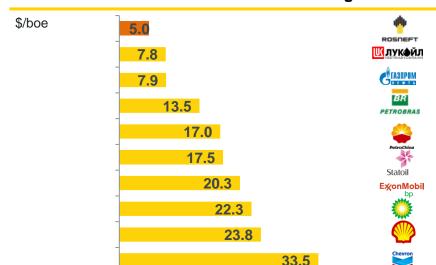
CAPEX



CAPEX and production



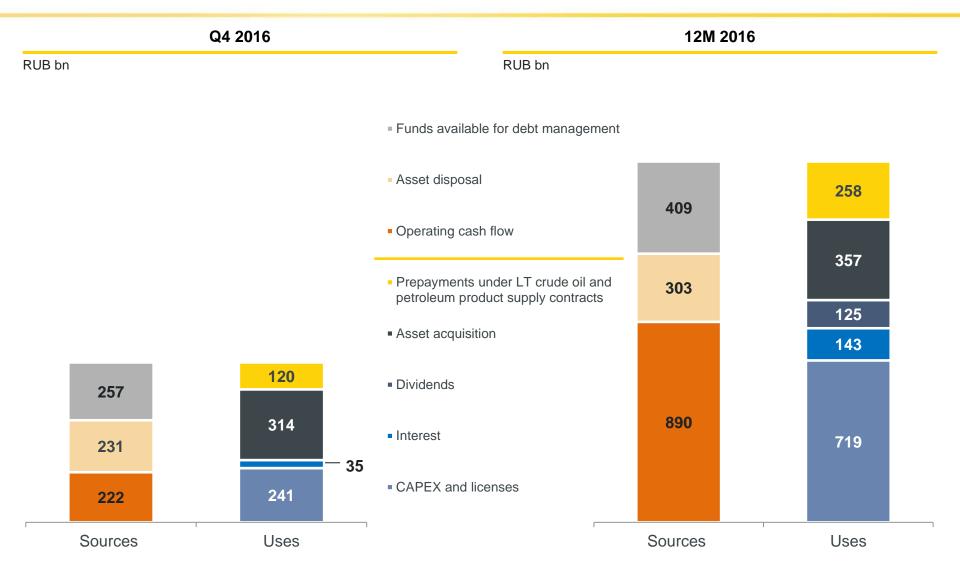
E&P CAPEX 2016¹: benchmarking



- Further enhancement of the investment program in 2016, overall CAPEX growth at +19%, Upstream spending increase at +33% (in line with the target), driven by:
 - start of an active development phase at major oil and gas greenfields (Suzun, Russkoe, Taas-Yuryakh, Yurubcheno-Tokhomskoe, Rospan)
 - increase in development drilling at Western Siberia mature fields
 - Bashneft and other new assets consolidation.
- Retaining leadership in Upstream unit CAPEX efficiency:\$5 per boe
- Further growth in 2017 investment program expected in the following areas:
 - development drilling increase to meet the strategic targets for hydrocarbon production growth
 - ongoing development of new major oil and gas upstream greenfields (Russkoe, Tagul, Trebs&Titov, Taas-Yuryakh)
 - intensifying of highly efficient refining upgrade program execution

Sources & Uses of Cash

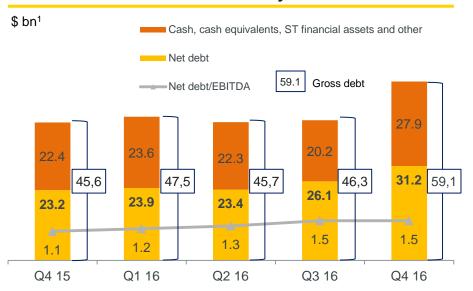




Financial Stability

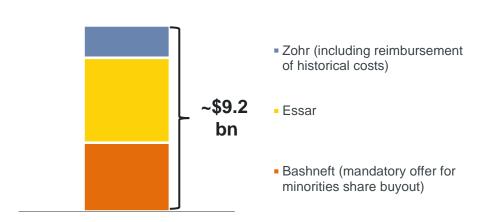


Debt and net debt dynamics

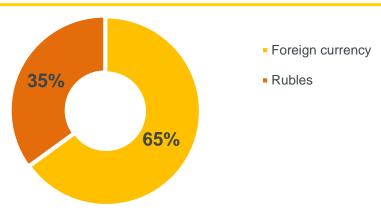


- Net debt increased by \$5.1 bn in Q4 2016 due to the acquisition of the controlling stake in Bashneft
- Sustaining significant amount of liquidity on the balance (over \$27.9 bn² for the end of Q4 2016) considering:
 - the repayment schedule
 - potential costs related to completion of M&A transactions expected in H1 2017 (maximum potential at above \$9 bn)

Provisions for M&A deals



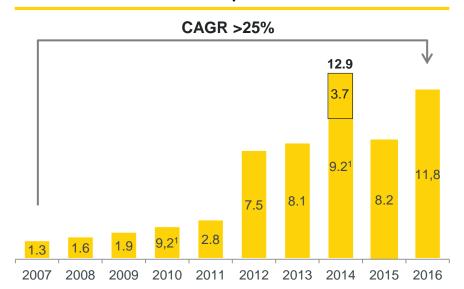
Debt profile by currency



Dividend Policy

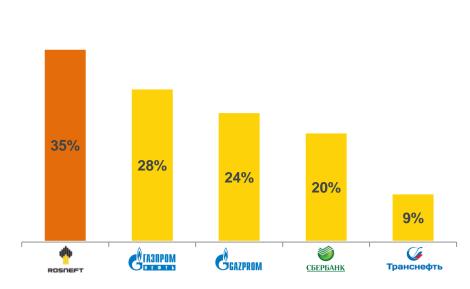


Dividend per share



- DPS CAGR since the IPO >25%
- On Dec 7, 2016 the BoD approved the changes in the dividend policy: minimum payout ratio – 35% of IFRS net income (the highest in the sector)
- The policy assumes the dividend payments twice a year

State controlled companies payout ratio (2015)



Company	Minimum payout ²
Rosneft	35% IFRS
Gazprom	17.5-35% RAS
Lukoil	25% IFRS
Novatek	30% IFRS
Surgutneftegas	10% IFRS
Gazprom neft	15% IFRS or 25% RAS
Tatneft	30% RAS

Plans for 2017



Reserve replacement at above 100% **Exploration & Production** Oil and gas production growth Refining, Marketing Further optimization and efficiency improvement and Sales **Efficiency** Maintaining the controlled cost growth below the inflation rates improvement Efficient business development focused on top-class assets with CAPEX growth of over 30% YoY **CAPEX** Compliance with the highest HSE standards through maintenance costs management Reducing the amount of cash balances **Debt management** Meeting all the obligations



Appendix

Key Indicators

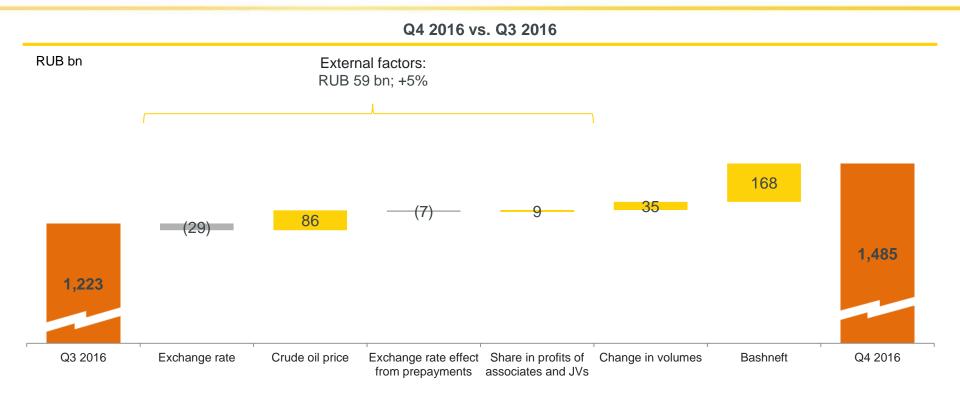
(excl. Bashneft)



Indicator	2016	2015	%
SEC proven hydrocarbon reserves mmboe	35,425	34,465	+2.8%
Hydrocarbon production, incl kboed	5,256	5,159	+1.9%
Crude oil and NGL, kbpd	4,142	4,116	+0.6%
Gas, kboed	1,114	1,043	+6.8%
Refining throughput, mmt	95.44	96.90	(1.5)%
Refining depth %	71.3%	66.5%	+4.8 p.p.
EBITDA, RUB bn	1,249	1,245	+0.3%
Net income ¹ , RUB bn	172	355	(51.5)%
Adjusted net income ^{1,2} , RUB bn	433	479	(9.6)%

Revenues

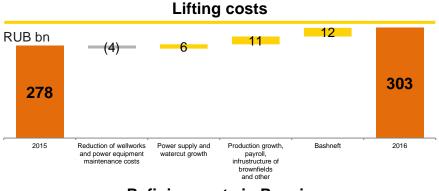




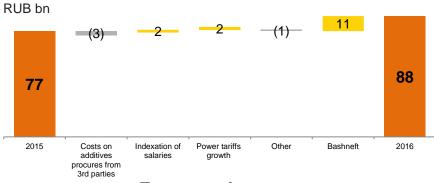
- Crude oil price growth by 7% in RUB terms
- Crude oil sales volumes (non-CIS) increased by 10.6%
- Petroleum product non-CIS exports were up by 19.3% and domestic product sales by 23.2% on the back of the market environment improvement
- Gas sales volumes jump by 23.7%

Operating Cost Dynamic 2016 vs 2015

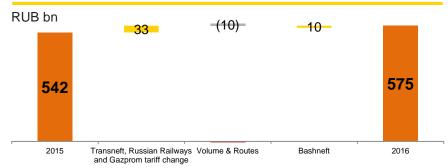








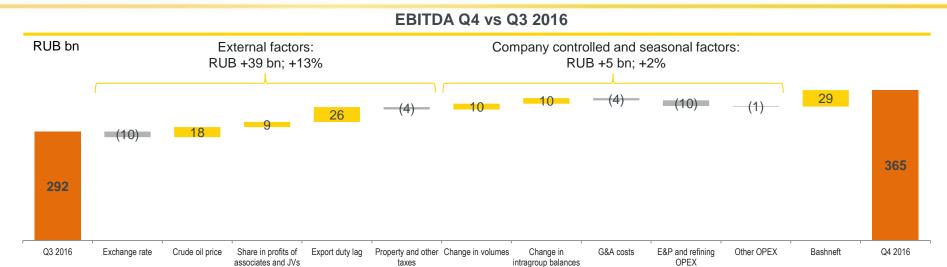
Transportation costs



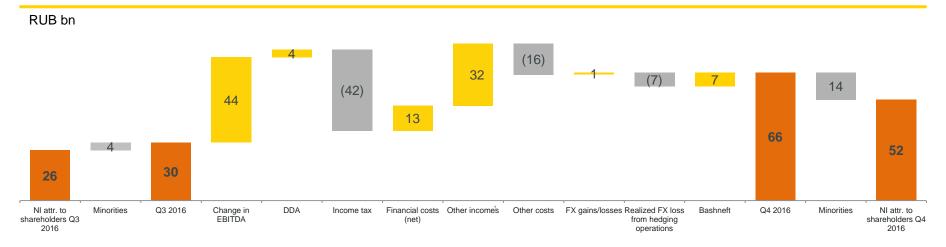
- Power supply costs increase (increase in tariffs and watercut) and overall OPEX growth due to higher HC production was partially offset by reduction of wellworks and power equipment maintenance costs
- Refining cost increase given natural monopolies tariffs growth as well as indexation of salaries
- Growth in Transneft crude transportation tariffs through trunk pipelines by 5.76% and changes in the network tariffs effective from January 1, 2016
- Indexation in Transneft products transportation tariffs for most destinations by 12% effective from January 1, 2016
- 9% growth of Russian Railways tariffs, charges and payments for cargo transportation and infrastructure utilization vs. 2015
- 7.1% CPI growth YoY

EBITDA and **Net Income**









FX Risk Hedge



	2016, RUB bn Before tax Profit tax Net of income tax			2015 , RUB bn			
				Before tax	Profit tax	Net of income tax	
Recognized within other funds and reserves as of the start of the period	(590)	118	(472)	(498)	100	(398)	
Foreign exchange risk management instruments gains/(losses) for the period	8	(2)	6	(215)	43	(172)	
Exchange rate differences materialized for foreign exchange risk management tools	147	(29)	118	123	(25)	98	
Total, recognized as part of other aggregate income (loss), over the period	155	(31)	124	(92)	18	(74)	
Recognized within other funds and reserves	(435)	87	(348)	(590)	118	(472)	

For reference:

Hedging amounts	\$ mln	CBR exchange rate, RUB/\$
As of December 31, 2015	3,918	72.8827
As of March 31, 2016	0	67.6076
As of June 30, 2016	0	64.2575
As of September 30, 2016	5,100	63.1581
As of December 31,2016	1,763	60.6569

Adjusted Operating Cash Flow Calculation



Profit and loss statement

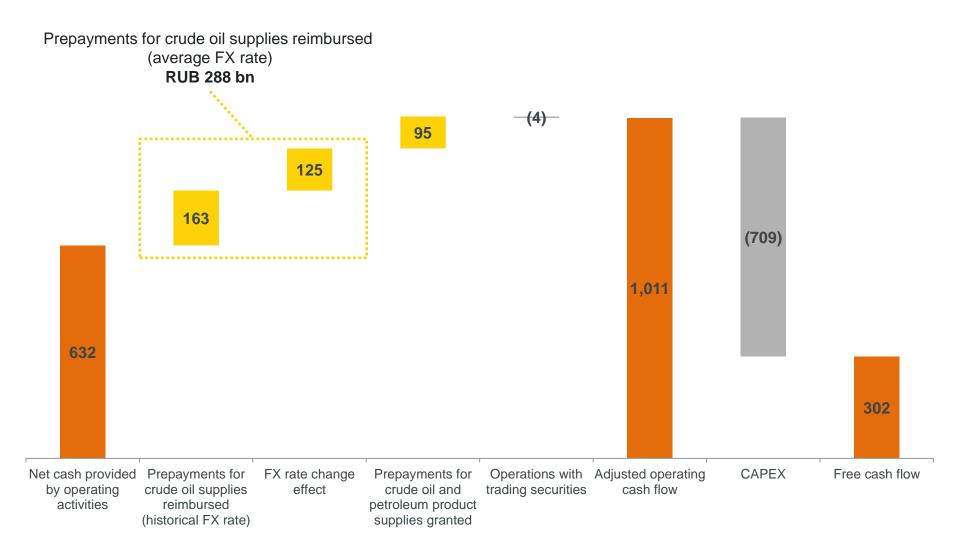
#	Indicator	2016, \$bn
1	Revenue, incl.	77.2
	Prepayments reimbursed	4.4
2	Costs and expenses	(65.2)
3	Operating profit (1+2)	12.0
4	Expenses before income tax	(7.1)
5	Income before income taxes (3+4)	4.9
6	Profit tax	(1.9)
7	Net income (5+6)	3.0

Cash flow statement

	2016, \$bn	Indicator	#
	3.0	Net income	1
	12.6	Adjustments to reconcile net income to cash flow from operations	2
602	(5.9)	Changes in operating assets and liabilities, including	3
-[(4.4)	Prepayments reimbursed	
	(1.5)	Financing against future deliveries	
	(0.3)	Income tax payments, interest and dividends received	4
	9.4	Net cash from operating activities (1+2+3+4)	5
	(0.1)	Operations with trading securities	6
	5.9	Effect from prepayments and advances	7
	15.2	Adjusted operational cash flow (5+6+7)	9

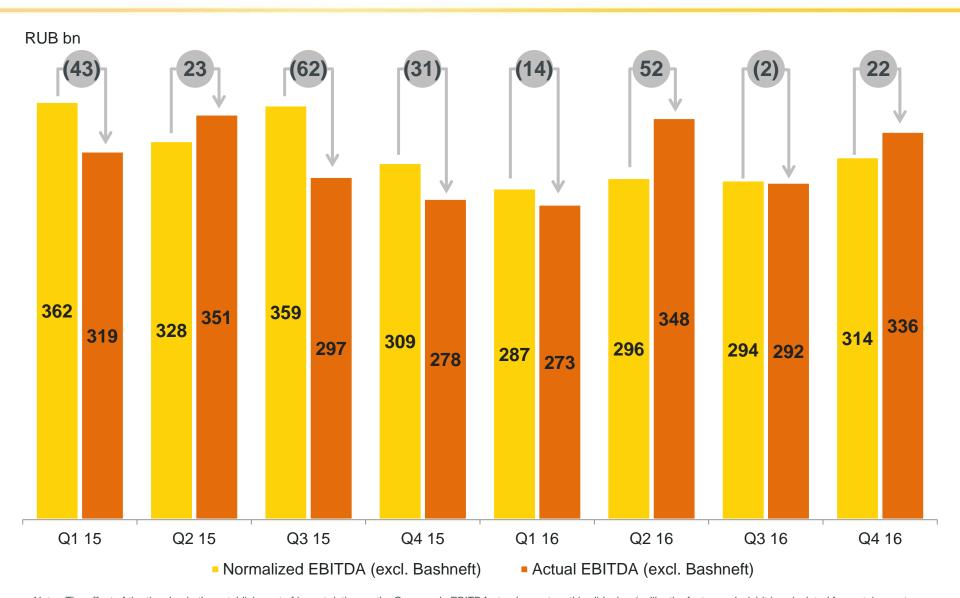
Adjusted Operating Cash Flow





Export Duty Lag





Financial Costs, RUB bn

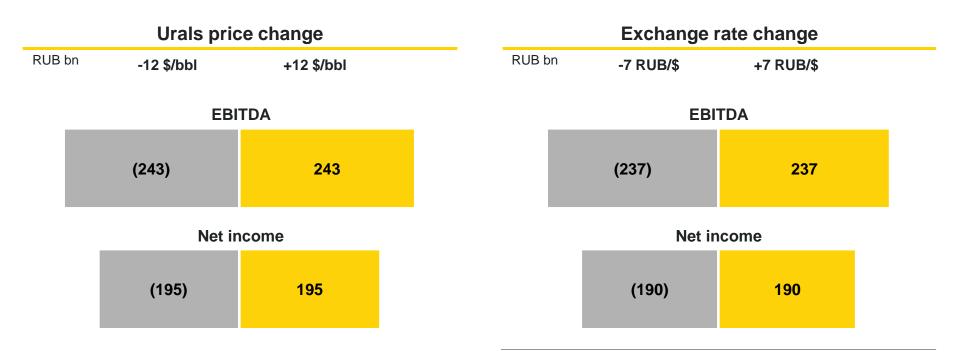


	Indicator	2016	2015	%	Q4 16	Q3 16	%
1.	Interest accrued ¹	144	139	3.6%	40	34	17.6%
2.	Interest paid	143	137	4.4%	35	37	(5.4)%
3.	Change of interest payable (1-2)	1	2	(50.0)%	5	(3)	_
4.	Change of interest payable ²	64	48	33.3%	20	15	33.3%
5.	Net (income)/loss from operations with financial derivatives ³	-	104	_	_	_	-
6.	Increase of provisions as a result of time passing	15	13	15.4%	4	3	33.3%
7.	Interest for using cash payable under advance payment contracts	90	58	55.2%	23	22	4.5%
8.	Other financial costs	8	3	>100%	5	1	>100%
9.	Total financial costs (1-4+5+6+7+8)	193	269	(28.3)%	52	45	15.6%

Note: (1) Including interest charged on credits and loans, promissory notes, ruble bonds and Eurobonds; (2) Capital costs shall be capitalized in accordance with IAS 23 standard Borrowing Costs. Capitalization rate is calculated by dividing the interest costs for borrowings related to capital expenditures by the average balance of loans. Capitalized interest shall be calculated by multiplying average balance of construction in progress by capitalization rate; (3) Net-effect changes in operations with financial derivatives resulted from fluctuations of currency component of the deals

EBITDA and **Net Income Sensitivity**





- Average Urals price in 2016 was 42 \$/bbl. If the average price had increased by \$12 to the level of 54 \$/bbl, EBITDA would have increased by RUB 243 bn
- Average USD exchange rate in 2016 was 67 RUB/\$. If the average exchange rate for the specified period was 7 RUB/\$
 below, EBITDA would have decreased by RUB 237 bn



Questions & Answers